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SANTA MONICA COMMUNITY COLLEGE DISTRICT  
BOARD OF TRUSTEES

STUDY SESSION

TUESDAY,  
JULY 15, 2014

Santa Monica College  
Business Building Room 111  
1900 Pico Boulevard  
Santa Monica, California

*The complete minutes may be accessed on the  
Santa Monica College website:*  
<http://www.smc.edu/admin/trustees/meetings/>

## ***MINUTES***

The Santa Monica Community College District Board of Trustees held a Study Session on Tuesday, July 15, 2014 at 5:30 p.m. in the Santa Monica College Business Building Room 111, 1900 Pico Boulevard, Santa Monica, California.

### **I. ORGANIZATIONAL FUNCTIONS**

A CALL TO ORDER – 6:34 p.m.

B ROLL CALL

Dr. Susan Aminoff, Chair - Present

Rob Rader, Vice-Chair - Present

Dr. Nancy Greenstein - Present

Dr. Louise Jaffe - Present

Dr. Margaret Quiñones-Perez – Absent (Excused)

Barry Snell - Present

Dr. Andrew Walzer - Present

Daniel Kolko, Student Trustee - Absent

### **II. BOARD OF TRUSTEES STUDY SESSION**

Public Comment - None

Reports:           Statewide External Trends for Community Colleges  
                      Local Conditions

Discussion:       Board of Trustees Goals and Priorities, 2014-2015  
                          Master Plan Update 2014-2015 as related to Board Goals and Priorities

Board Self-Assessment

### **III. ADJOURNMENT – 7:53 p.m.**

The next regular meeting of the Santa Monica Community College District Board of Trustees will be held on **Tuesday, August 5, 2014** at 7 p.m. (5:30 p.m. if there is a closed session) in the Santa Monica College Board Room and Conference Center, Business Building Room 117, 1900 Pico Boulevard, Santa Monica, California.



## BOARD OF TRUSTEES GOALS AND PRIORITIES, 2013-2014

Our Commitment to Access, Quality, Innovation, Equity and Sustainability

### **Educational Advancement and Quality**

1. Support a culture of evidence to monitor and improve institutional effectiveness and student progress.
2. Institutionalize initiatives that are effective in improving student success, with an emphasis on improving basic skills mastery in mathematics and English, and strengthening students' non-cognitive skills (GRIT), to achieve more equitable outcomes.
3. Strengthen and promote workforce/career technical programs and pathways.
4. Increase the number of full-time faculty members.
5. Promote professional development activities for all classified and academic staff, including adjunct faculty.

### **Fiscal Health and Internal Operations**

6. Ensure the financial health of the College through revenue-generation and cost control.
7. Ensure inclusiveness in the budget development process and transparency in budget communication efforts.
8. Maintain a reserve sufficient to protect against unforeseen circumstances.
9. Implement a plan to safeguard post-retirement employee benefits.
10. Pursue and obtain appropriate external funding.
11. Implement improved safety and emergency preparedness systems and procedures for the entire college.

### **Community and Government Relationships (Local/State/National)**

12. Foster community and government relationships and partnerships in fulfillment of SMC's vision and mission.
13. Develop a plan to ensure the continued success of Emeritus College.
14. Participate in the Cradle to Career Initiative and strengthen and expand programs and partnerships that serve SMMUSD students.

### **Facilities and Sustainability**

15. Work with partner agencies to build infrastructure that supports safe, convenient pedestrian, bicycle and bus connections between the 17<sup>th</sup> Street/SMC expo station and campuses.
16. Maintain progress on all SMC facilities construction and transportation projects.